



MSP® (Managing Successful Programmes) is the non-proprietary best practice model from the same stable as PRINCE2®, although it is a natural companion to any project management methodology. It ensures programme delivery is on time, on budget, of high quality, and delivers the benefits demanded by the business investment.

The aim of this course is for each student to be able to work in a programme, including:

- Recognise a programme, and how it is different to a portfolio or a project
- Apply MSP theory into practice
- Effectively control the start, progress and closure of a programme
- Integrate the MSP Governance Themes and Transformational Flow into a programme
- Establish a programme organisation and manage the appropriate stakeholders
- Apply the Programme Management Principles across the life of the programme
- Establish a Programme Office to support a programme
- Conduct a programme Health Check

Although MSP is primarily aimed at programme delivery, it can also be successfully used to manage a portfolio of work.

## COURSE STRUCTURE

This comprehensive five-day course provides participants with an extended theoretical and practical knowledge of MSP and prepares participants to take the MSP Foundation Exam on Day 3 and the MSP Practitioner Exam on Day 5. The course is facilitator led by an experienced programme manager, and participants undertake practical activities to ensure understanding of concepts and terminology. Self-study is required for the exam.

## EXAMINATION

The MSP Practitioner course includes 2 exams. The MSP Foundation exam is a closed book multiple-choice exam consisting of 50 questions to be completed within 40 minutes. Candidates need to achieve a mark of 30 or more to pass. It is held on day 3 of the course. The MSP Practitioner exam is an open-book exam consisting of 9 questions with a total of 180 marks to be completed within 2.5 hours. Candidates need to achieve a mark of 90 or more to pass. A pre-requisite for this exam is a score of 60% at Foundation level.

## WHO SHOULD ATTEND

- Project Managers that need to manage programmes in complex and dynamic environments
- Project Managers stepping up to manage a portfolio of related projects
- Anyone who requires a detailed understanding of a programme management methodology
- Programme management professionals who are looking to obtain a recognised qualification in MSP
- Project Office managers who are looking to support a programme.
- Anybody who wants to obtain MSP Consultant or MSP Trainer certification.

## PRE-COURSE WORK & STUDY

Material is dispatched to delegates 4 weeks prior to the start of the course. It is recommended that delegates spend a minimum of 10 hours on preparation prior to attending the course. There is evening work which requires up to 2 hours each evening during the course.

## TOPICS

### MSP Characteristics

- Accessible best practice programme management
- Programme characteristics
- The Programme Office
- Programme Health Checks

### The MSP Principles

- Remaining aligned with corporate strategy
- Leading Change
- Envisioning and communicating a better future
- Focusing on the benefits and the threats to them
- Adding value
- Designing and delivering a coherent capability
- Learning from experience

### Scope

- Introduction to MSP and Programme Management
- The Programme Management Organisation
- Establishing the Vision
- Leadership and Stakeholder Engagement
- Benefits Realisation Management
- Programme Blueprint Design and Delivery
- Planning and Control
- The Programme Business Case
- Risk Management and Issue Resolution
- Quality, Configuration and Information Management

### The MSP Transformational Flow

- Identifying a Programme
- Defining a Programme
- Managing the Tranches
- Delivering the capability
- Realising the Benefits
- Closing a Programme

## STRUCTURE

### FOUNDATION COURSE

#### DAY 1

- Course introduction
- Introduction to programme management
- Recognising a programme
- Programme Management Principles
- Governance Themes overview
- Identifying a programme

#### DAY 2

- Defining a programme
- Managing the tranches
- Delivering the Capability

#### DAY 3

- Realising the Benefits
- Closing the programme
- Practice Foundation exam
- Facilitator led study

### MSP Foundation Examination

### PRACTITIONER COURSE

#### DAY 4

- Applying MSP to a scenario
- Practitioner exam hints and tips
- Review of the sample practitioner exam

#### DAY 5

- Facilitator led review of the MSP material
- Facilitator led study

### MSP Practitioner Examination